

## Brief proposition

Development of agencies over the last ten years in Latvia had shown a quite interesting tendency. The political parties being at power in some sectors for more than one period assumes that appointment of CEO and members of the board at the agencies in the sector is their primary tasks at the office. At the same time, such a general tendencies shown that in long term, feudalised approach to the share of policies among the political parties influence not only in terms of recruitment of the key staff at the agencies, but also policies implemented by the agencies.

The feudalised division of policy sectors has negative impact on policy implementation in these sectors. For example, there is a tendency that agencies prefer to buy services and goods from the companies sponsoring electoral activities of the particular political party. Agencies usually become both as a reserved list or bench and a gift for trustful members of the political party. For the reserved list, agencies are a way to wait for more favourable conditions and positions. For those, who received positions as a gift for their services to the political party, this is a chance to use resources of the agencies for building up the future prosperity using such instruments as favourable public procurement or favourable amendments to the legal acts.

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